

THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE February 12, 2026 Resolution No. 2026 - 009

MOVED BY Councillor LAHAYE
SECONDED BY Councillor EDWARDS

WHEREAS there is a visible disparity between the northern and southern population of Ontario;
and

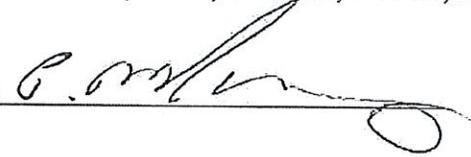
WHEREAS northern Ontario has an abundance of opportunity in the form of municipal serviced
building lots for both industry and population growth; and

WHEREAS high residential property taxes in northern Ontario discourage and prohibit the
construction of new residential single-family dwellings; and

WHEREAS the addition of s Small Northern New Residential property tax class and subclass
would create an incentive for the building of new homes in small northern Ontario communities;

THEREFORE, BE IT RESOLVED that the Council for the Corporation of the Municipality of
Mattawan does hereby request that the Honourable Minister Peter Bethlenfalvy, the Minister of
Finance, amends the Assessment Act to include a Small Northern New Residential property tax
class and subclass.

BE IT FURTHER RESOLVED that this resolution be forwarded to the Honourable Doug Ford,
Premier of Ontario, the Honourable Vic Fedeli, MPP for the District of Nipissing, the
Honourable Peter Bethlenfalvy, Minister of Finance, the Honourable George Pirie, Minister of
Northern Economic Development and Growth, the Honourable Rob Flack, Minister of Municipal
Affairs and Housing, all northern Ontario Ministers, AMO, FONOM, NOMA, NEOMA,
NESMG, and ROMA.

CARRIED Mayor Peter Murphy 

DIVISION VOTE

NAME OF MEMBER OF COUNCIL	YEAS	NAYS
<u>Councillor Bell</u>	_____	_____
<u>Councillor Edwards</u>	_____	_____
<u>Councillor Lahaye</u>	_____	_____
<u>Councillor Lemaire</u>	_____	_____

8.6



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

February 4, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Mark.carney@parl.gc.ca

RE: Support for the Steel and Lumber Sectors

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 4th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Township of Naim & Hyman.

Resolution No: 2026-02-04-07
Moved by: Councillor Quade
Seconded by: Councillor Keller

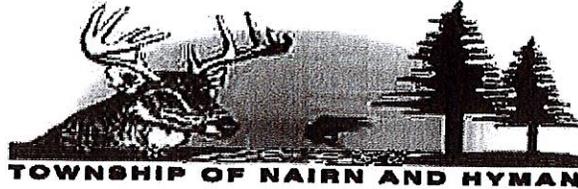
“Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Township of Naim & Hyman’s resolution regarding Support for the Steel and Lumber Sectors.

And further that this resolution be forwarded to the Prime Minister of Canada, Premier of Ontario, the Minister of Natural Resources and Forestry Minister of Northern Development, FONOM, Renfrew Nipissing & Pembroke MP and MPP, and all municipalities in Ontario.”

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



64 McIntyre Street • Nairn Centre, Ontario • P0M 2L0 ☎ 705-869-4232 📠 705-869-5248
Established: March 7, 1896 Office of the Clerk Treasurer, CAO E-mail: belinda.ketchabaw@nairncentre.ca

December 17, 2025

The Right Honourable Mark Carney
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Dear Prime Minister:

Re: Support Resolution

On behalf of the Council of the Township of Nairn and Hyman, I am writing to formally convey Council's support for recent federal measures aimed at stabilizing and strengthening Canada's steel and softwood lumber sectors.

As a small Northern Ontario municipality whose economy is closely tied to the continued operation of Interfor, a local softwood lumber mill, Council is increasingly concerned that ongoing trade pressures and market uncertainty are placing added strain on the long-term viability of this key employer. Any reduction in operations or a potential closure would have significant and lasting consequences for local employment, municipal revenues, and the overall economic and social wellbeing of our community.

In this context, and in response to the Federation of Northern Ontario Municipalities' November 26, 2025 media release, Council adopted the enclosed resolution at their meeting of December 8, 2025:

SUPPORT FOR STEEL AND LUMBER SECTORS

RESOLUTION # 2025-14-247

MOVED BY: Karen Richter

SECONDED BY: Wayne Austin

WHEREAS the Federation of Northern Ontario Municipalities (FONOM) has issued a media release dated November 26, 2025, welcoming the Government of Canada's new measures to support the steel and softwood lumber sectors in response to ongoing U.S. tariff pressures; and

WHEREAS the federal actions—including strengthened protections for domestic producers, expanded financial supports, and increased incentives to utilize Canadian steel and lumber in federal infrastructure and housing projects—represent important steps in stabilizing industries that are vital to Northern Ontario's economy; and

WHEREAS municipalities across the North continue to experience the economic impacts of industry closures, including the recent shutdown of Domtar a pulp and paper mill in the neighboring Town of Espanola, which has demonstrated the vulnerability of resource-dependent communities and the need for coordinated intergovernmental support; and

WHEREAS the Township of Naim and Hyman recognizes the significant role of Interfor, our local soft-wood lumber mill, as a major employer and economic anchor in our region, and further recognizes that any threat to its continued operation would have devastating consequences for workers, families, and local businesses; and
WHEREAS the Province of Ontario has a shared responsibility to ensure the long-term sustainability of the forestry, lumber, and steel sectors, which are foundational to the economic wellbeing of Northern and rural communities;
NOW THEREFORE BE IT RESOLVED THAT Council of the Township of Naim and Hyman commends the Government of Canada for its leadership and for implementing substantial measures to support Canada's steel and softwood lumber industries during this period of trade volatility; and
BE IT FURTHER RESOLVED THAT Council respectfully urges the Government of Ontario to introduce additional financial, regulatory, and policy-based supports to ensure that Ontario's steel, forestry, and lumber sectors remain competitive, resilient, and able to withstand ongoing international trade pressures; and
BE IT FURTHER RESOLVED THAT Council specifically calls upon the Province of Ontario to work directly with industry stakeholders, including municipalities and major employers such as Interfor, to create programs and investments that will help protect jobs, maintain production capacity, and support long-term industry growth in Northern Ontario; and
BE IT FINALLY RESOLVED THAT a copy of this resolution be forwarded to the Prime Minister of Canada, the Premier of Ontario, the Minister of Natural Resources and Forestry, the Minister of Northern Development, FONOM, MP Jim Belanger, MPP Bill Rosenberg and all Ontario Municipalities.

CARRIED

Sincerely Yours,



Belinda Ketchabaw
CAO Clerk - Treasurer

BK/mb

cc: Premier of Ontario
Minister of Natural Resources and Forestry
Minister of Northern Development
FONOM
MP Hon. Jim Belanger
MPP Hon. Bill Rosenberg
All Ontario Municipalities



FOR IMMEDIATE RELEASE

November 26, 2025

FONOM Welcomes Federal Support for Steel and Lumber Sectors Impacted by U.S. Tariffs

Northeastern Ontario – The Federation of Northern Ontario Municipalities (FONOM) welcomes today’s announcement by Prime Minister Mark Carney outlining new federal measures to support Canada’s steel and softwood lumber industries, which continue to face unprecedented challenges due to aggressive U.S. tariff actions.

The federal plan includes strengthened protections for domestic producers, expanded financial supports for companies facing liquidity pressures, and new incentives to increase the use of Canadian steel and lumber in national infrastructure and housing projects. These measures aim to stabilize sectors vital to the economies of many Northern Ontario communities.

Prime Minister Carney announced that Canada will significantly tighten tariff-rate quotas on foreign steel imports, opening an estimated \$850 million in domestic demand for Canadian producers. In addition, the federal government is allocating \$500 million in new financing for softwood lumber firms, paired with a further \$500 million expansion of the Business Development Bank of Canada’s softwood guarantee program.

FONOM is encouraged by the federal government’s recognition of the pressures facing Northern resource-based communities, where steel and lumber operations support thousands of jobs and anchor local economies.

“These measures acknowledge what Northern Ontario has long understood — that our steel and lumber sectors are national economic pillars,” said FONOM President Dave Plourde. “U.S. tariffs continue to destabilize communities across the North, and today’s announcement provides needed tools to help our workers and industries adapt, compete, and grow.”

FONOM also welcomes the federal commitment to reduce interprovincial freight rates by 50 per cent for steel and lumber shipments beginning next spring. Lower transportation costs will help Northern producers access new domestic markets and move product efficiently while north-south trade remains constrained.

As part of the plan, the federal government will also advance the Buy Canadian Policy, ensuring that major defence, construction, and infrastructure projects prioritize Canadian steel, aluminium,

665 Oak Street East, Unit 306 North Bay, ON P1B 9E5 Tel: (705) 498-9510
Email: fonom.info@gmail.com Website: www.fonom.org

and wood products. This aligns strongly with FONOM's longstanding advocacy for procurement policies that support Canadian jobs and supply chains.

"Keeping Canadian dollars working in Canada is essential," added the President. "These steps will create new demand for made-in-Canada materials while helping stabilize communities affected by unpredictable U.S. trade actions."

FONOM looks forward to continued collaboration with federal officials to ensure the timely rollout of these programs, and to ensure that Northern Ontario municipalities and industries can fully benefit from the measures announced today.

Media Contact:

Dave Plourde, President

Federation of Northern Ontario Municipalities (FONOM)

705-335-1615 | fonom.info@gmail.com

THE CORPORATION OF THE TOWNSHIP OF NIPIGON

52 Front Street

Nipigon, ON P0T 2J0

Phone: 807-887-3275 Info@nipigon.net



COUNCIL RESOLUTION

AGENDA ITEM

5 d)

Date: February 10, 2026

Resolution 2026 – 21	
MOVED BY:	SECONDED BY:
<input type="checkbox"/> Anne Marie Cartwright <input checked="" type="checkbox"/> Greg Harper <input type="checkbox"/> Glenn Hart <input type="checkbox"/> Suzanne Kukko <input type="checkbox"/> Gayle Westhaver	<input type="checkbox"/> Anne Marie Cartwright <input type="checkbox"/> Greg Harper <input checked="" type="checkbox"/> Glenn Hart <input type="checkbox"/> Suzanne Kukko <input type="checkbox"/> Gayle Westhaver

WHEREAS the Conservation Authorities Act (1946) enables municipalities to establish local conservation authorities, and when municipalities choose to form such authorities, they assume responsibility for governance and funding through the appointment of a Board of Directors and the provision of an annual levy to cover expenses;

AND WHEREAS the municipalities within Lakehead Region established the Neebing Valley Conservation Authority in 1954 which enlarged to the Lakehead Region Conservation Authority (LRCA) in 1963;

AND WHEREAS local municipalities currently provide approximately 50% of total conservation authority funding, while the Province of Ontario provides approximately 5%;

AND WHEREAS municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining accountable service standards, and ensuring fair and predictable costs for ratepayers;

AND WHEREAS conservation authorities collectively own and manage thousands of hectares of land, much of which was donated by local residents and entrusted to conservation authorities as a personal legacy for long-term protection, stewardship, and the public good, with the expectation that such lands would be cared for by locally governed conservation authorities;

AND WHEREAS Bill 68 (Schedule 3) proposes the creation of the Ontario Provincial Conservation Agency, a Crown corporation that would assume governance responsibilities and consolidate Ontario's 36 conservation authorities into seven regional authorities, with municipal cost apportionment yet to be defined;

AND WHEREAS the Province already possesses the authority to establish overarching legislation, regulations, and standards through the Conservation Authorities Act and the Ministry of the Environment, Conservation and Parks;

NOW THEREFORE BE IT RESOLVED THAT the **Township of Nipigon** calls on the Government of Ontario to maintain local, independent, municipally governed, watershed-based conservation authorities to ensure strong local representation in decisions related to municipal levies, community-focused service delivery, and the protection and management of conservation lands;

AND THAT while the **Township of Nipigon** supports provincial goals for consistent permit approval processes, shared services, and digital modernization, imposing a new top-down agency structure

without strong local accountability and governance risks creating unnecessary cost, red tape, and bureaucracy, thereby undermining efficiency and responsiveness to local community needs;
 AND THAT the **Township of Nipigon** supports efforts to balance expertise, capacity, and program delivery across the province, and requests that the Province work collaboratively with municipalities and local conservation authorities to determine the most effective level of strategic consolidation to achieve both provincial and local objectives;

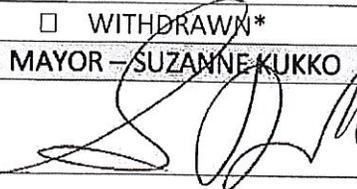
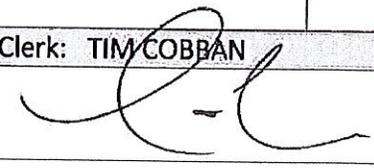
AND THAT the **Township of Nipigon** is opposed to the proposed "Huron-Superior Regional Conservation Authority" boundary configuration outlined in Environmental Registry Notice 025-1257;

AND THAT the **Township of Nipigon** recommends that the Lakehead Region Conservation Authority form the "Northwestern Ontario Regional Conservation Authority";

AND THAT the Ministry engage directly with affected municipalities of the Lakehead Region Conservation Authority, before finalizing any consolidation boundaries or legislative amendments;

AND THAT a copy of this resolution be forwarded to the Environmental Registry of Ontario consultations and to:

- the Minister of the Environment, Conservation and Parks and his Opposition critics;
- local Members of Provincial Parliament;
- local Members of Parliament;
- the Association of Municipalities of Ontario;
- Conservation Ontario;
- All local municipalities; and
- All Conservation Authorities in Ontario.

RESOLUTION RESULT	RECORDED VOTE		
	MAYOR AND COUNCIL	YES	NO
<input checked="" type="checkbox"/> CARRIED			
<input type="checkbox"/> DEFEATED	Anne Marie Cartwright	<input checked="" type="checkbox"/>	
<input type="checkbox"/> DEFERRED*	Greg Harper	<input checked="" type="checkbox"/>	
<input type="checkbox"/> REFERRED*	Glenn Hart	<input checked="" type="checkbox"/>	
<input type="checkbox"/> PECUNIARY INTEREST DECLARED	Suzanne Kukko		
<input type="checkbox"/> RECORDED VOTE	Gayle Westhaver	<input checked="" type="checkbox"/>	
<input type="checkbox"/> WITHDRAWN*			
MAYOR – SUZANNE KUKKO	Clerk: TIM COBBAN		
			

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THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE February 12, 2026 Resolution No. 2026 - 011

MOVED BY Councillor EDWARDS

SECONDED BY Councillor LAHAYE

Whereas, improved financial stability allows municipal residents to participate, contribute, and invest in their local economies and communities; and

Whereas, poverty puts additional pressure on municipalities, who are responsible for delivering necessary public and social services to support residents who are struggling with the consequences of inadequate income; and

Whereas, poverty, homelessness and food insecurity have detrimental impacts on physical and mental health; and

Whereas, income is an important social determinant of health that greatly impacts a household's ability to pay for the basic costs of living, including housing and food; and

Whereas, the 2025 North Bay Parry Sound food affordability results show that households reliant on social assistance do not have enough money for the costs of living; and

Therefore Be It Resolved, That the Corporation of the Municipality of Mattawan support efforts to raise awareness about, and work to reduce poverty, homelessness and food insecurity; and

Furthermore Be It Resolved, That the Corporation of the Municipality of Mattawan endorse the recommendations from the North Bay Parry Sound District Health Unit and call on the Province of Ontario to increase Ontario Works and Ontario Disability Support Program rates to reflect the costs of living, and index Ontario Works rates to inflation going forward; and

Furthermore Be It Resolved, That the Corporation of the Municipality of Mattawan provide correspondence of these resolutions to the North Bay Parry Sound District Health Unit, neighbouring municipalities, Victor Fedeli, MPP (Nipissing), Graydon Smith, MPP (Parry Sound-Muskoka), John Vanthof, MPP (Timiskaming-Cochrane), the Honourable Doug Ford (Premier), the Honourable Michael Parsa (Minister of Children, Community and Social Services), the Honourable Sylvia Jones (Minister of Health), Pauline Rochefort, MP (Nipissing-Timiskaming), Scott Aitchison, MP (Parry Sound-Muskoka), District of Parry Sound Social Services Administration Board (DSSAB), District of Nipissing Social Services Administration Board (DNSSAB), Association of Municipalities of Ontario (AMO), Federation of Northern Ontario Municipalities (FONOM), and the Council of Ontario Medical Officers of Health (COMOH).



8.9

RESOLUTION NO. 2026- 20

FEBRUARY 11, 2026

Moved by: [Signature]

Seconded by: Brad Kneller

WHEREAS reliable, high-speed internet access is essential infrastructure that supports economic development, housing construction, healthcare, education, municipal operations, and overall community well-being;

AND WHEREAS the Province of Ontario has recognized the importance of digital infrastructure through the *Accelerating Access to Broadband for Ontario Act, 2021*, which seeks to expand broadband access to all Ontarians, particularly in underserved and rural communities;

AND WHEREAS access to affordable high-speed internet is a necessary precondition to achieving provincial and federal housing, economic development, and population growth targets;

AND WHEREAS Bell Canada currently offers dedicated fibre internet services at the following indicative rates under a five (5) year term within a regulated area: 100 Mbps / 100 Mbps \$1,010 per month, 500 Mbps / 500 Mbps \$3,090 per month and 1 Gbps / 1 Gbps \$3,250 per month.

AND WHEREAS such pricing structures place dedicated fibre services beyond the financial reach of many municipalities, small businesses, housing developments, non-profit organizations, and community facilities;

AND WHEREAS unaffordable broadband infrastructure costs undermine the intent of provincial and federal legislation aimed at universal access to high-speed internet, including federal programs administered by Innovation, Science and Economic Development Canada (ISED) and regulatory oversight by the Canadian Radio-television and Telecommunications Commission (CRTC);

AND WHEREAS affordable, high-speed internet access is essential infrastructure and a foundational requirement for inclusive growth, housing delivery, and community resilience and municipalities are required to plan for growth, housing, and economic competitiveness, yet have no say in telecommunications pricing and market structures;

AND WHEREAS the Council of the Municipality of Magnetawan calls upon the CRTC to examine the affordability of dedicated fibre pricing and its impact on municipal infrastructure, housing development, and equitable internet access;

AND WHEREAS the Council of the Municipality of Magnetawan calls upon the Government of Ontario to work with telecommunications providers to ensure that broadband infrastructure costs do not impede the objectives of the *Accelerating Access to Broadband for Ontario Act, 2021* and the *Building Faster Homes and More Choice Act, 2022*;

AND WHEREAS the Council of the Municipality of Magnetawan calls upon Bell Canada to review and revise its dedicated fibre pricing models to ensure they are affordable, transparent, and scaled appropriately for municipalities, community institutions, and local development projects;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Magnetawan calls upon the Government of Canada, including ISED, to strengthen affordability requirements tied to federal broadband funding and universal access programs;

AND FURTHER THAT this resolution be circulated to the Prime Minister of Canada Mark Carney, the Honourable Premier Doug Ford, the Honourable Melanie Joly, Minister of Innovation, Science and Industry, the Honourable Kinga Surma, Minister of Infrastructure, the Honourable Rob Flack, Minister of Municipal Affairs and Housing, the Honourable Kinga Surma, Minister of Infrastructure, the Honourable Rob Flack, Minister of Municipal Affairs and Housing, the Honourable Graydon Smith, MPP for Parry Sound–Muskoka, the Honourable Scott Aitchison, MP for Parry Sound–Muskoka, Bell Canada, the CRTC, FONOM, AMO, NOMA, and all Ontario municipalities through AMCTO.

Carried Defeated Deferred

[Signature]
Sam Dunnett, Mayor

Recorded Vote Called by: _____

Recorded Vote

Member of Council	Yea	Nay	Absent
Bishop, Bill			
Hetherington, John			
Hind, Jon			
Kneller, Brad			
Mayor: Dunnett, Sam			

CASELLHOLME
BOARD OF MANAGEMENT MEETING

THURSDAY, DECEMBER 4, 2025

MINUTES

Date: Thursday, December 4, 2025

Location: Cassellholme 1st Floor (New Build)

Board Members: Dave Mendicino, Chair
 Michelle Lahaye, Vice Chair
 James (Jim) Bruce (ZOOM)
 Chris Mayne
 Mark King
 Peter Chirico
 Robert Corriveau

Staff: Angie Punnett, Administrator
 Camille Bigras, QI Director
 Billy Brooks, CFO
 Tiffany Chapman, Secretary
 Anita Brisson, Project Manager

Regrets:

Guests: Monique Peters, Family Council
 Jamie Lowery (ZOOM)
 Johanne (ZOOM)
 Larry Fuld (ZOOM)

	ITEM	ACTION
A.	CALL TO ORDER	
	MEETING RECORDED "Moved by Robert Corriveau and seconded by Michelle Lahaye that the meeting be called to order at 5:01 p.m." Res. #125-25	<u>Carried</u>
	1. Approval of Agenda	
	"Moved by Peter Chirico and seconded by Mark King that the Board approved the Agenda for this meeting, as amended." Res. #126-25	<u>Carried</u>
	2. Conflict of Interest	
	"Moved by Robert Corriveau and seconded by Mark King that no Board Members present have declared a conflict of interest." Res. #127-25	<u>Carried</u>
	3. Approval of Minutes	
	3.1 Approval of the Minutes of the Regular Board Meeting held on October 23, 2025 "Moved by Michelle Lahaye and seconded by Peter Chirico that the minutes of the Regular Board Meeting, held on October 23, 2025, be adopted as presented." Res. #128-25	<u>Carried</u>

4. New Business

4.1 Specialized Unit Updated from Ontario Health

Province inquired about 12 beds to 24 beds – resubmitted application Nov 14.25
Hold decision until mid-December
Withdraw is no decision
16 beds indigenous – cultural designation
3 different waitlists
Letter from chair IF needed

5. Redevelopment

5.1 Move Update

142 residents moved – 112 residents to new build and 30 dispersed on 2nd&3rd old build
Move went very well
Fixed a few minor issues from family
Residents adapting well
Staff adapting well to new routine and technology

5.2 Construction Update (Anita Brisson)

Apple/Maple cleared out report by Mon. Dec 8.25
Abatement Apple before Christmas and Maple 2 weeks after
Storm lines 2-3 months primed for build

6. Operations

6.1 Operations Update

Annual surveys to go out
New physician to start – Dr. Steele left and Dr. Laakso to start
RPN Shift change
Education increase for registered staff
Enhanced communication for RPNs/RNs to Physicians

6.2 Financial – 2025 Q3 LTC Reporting Operating Budget

“Moved by Michelle Lahaye and seconded by Jim Bruce that the Board approve the year-to-date Long Term Care operating budget-to-actual results for the period ending September 30, 2025 (Corresponds to page 7-9).”

Res. #129-25

Carried

6.3 Financial – Capital Budget

“Moved by Mark King and seconded by Peter Chirico that the Board approve the redevelopment capital budget-to-actual results from commencement to September 30, 2025, and forecasted capital levy estimates. (Corresponds to Page 10-11).”

Res. #130-25

Carried

6.4 Financial – 2025 Q2 CSS Budget

“Moved by Peter Chirico and seconded by Robert Corriveau that the Board approve the Community Support Services budget-to-actual results for the period of April 1st to September 30th, 2026 (Corresponds to page 12-13).”

Res. #131-25

Carried

6.5 Financial – 2026 Operating Budget

“Moved by Michelle Layhaye and seconded by Robert Corriveau that the Board approve the 2026 Operating Budget as presented.”

Res. #132-25

Carried

7. Finance and Governance Policy Review	
7.1 Update on Term Investment	
8. In-Camera	
<p>Guests left the meeting & Zoom Meeting Ended <i>"Moved by Peter Chirico and seconded by Mark King that the Board proceed to an In-Camera session at 6:27p.m."</i></p> <p>Res. #133-25 <u>Carried</u></p> <p>8.1 Approval of the In-Camera Minutes – dated October 23, 2025 In-Camera Motion – Res. #134-25</p> <p>8.2 Approval of the In-Camera Minutes – dated October 6, 2025 In-Camera Motion – Res. #135-25</p> <p>8.3 Redevelopment Matters</p> <p>Anita Left the Meeting</p> <p><i>"Moved by Michelle Lahaye and seconded by Robert Corriveau that the Board approve the In-Camera Session to be adjourned at 6:53p.m."</i></p> <p>Res. #136-25 <u>Carried</u></p>	
B. CORRESPONDENCE	
C. REQUEST FOR FUTURE AGENDA ITEMS	
D. DATE OF NEXT MEETING	
Thursday, January 22, 2026 – Cassellholme 1 st Floor (New Build) – 5:00 p.m.	
E. ADJOURNMENT	
<p><i>"Moved by Peter Chirico and seconded by Robert Corriveau that the meeting be adjourned at 6:54 p.m."</i></p> <p>Res. #137-25 Carried</p>	

Secretary

Chairman

November 23, 2025

Subject: Cassellholme Redevelopment Update – November 23, 2025

CONSTRUCTION OVERVIEW

- Phase 00 - Work complete.
- Phase 1-A – Work complete
- Phase 1-B - Work complete. Refer to Schedule Status below.
- Phase 2 - Site work and Preparations in progress.

SCHEDULE STATUS

Updated milestones have been coordinated with Cassellholme and are as follows:

- The Ministry of Long Term Care in-person visit took place November 4 to November 6.
- All construction related items raised as issues by the Ministry were addressed while the Ministry was on site and on Monday Nov 10.
- Cassellholme move date of November 16, 2025 was delayed as the Ministry did not grant permission to move residents.
- Move in date is confirmed to November 30, 2025 by Cassellholme due to Ministry delay.
- Phase 2 construction start date has been delayed from November 19 to (tentatively) December 3, 2025; Abatement review is scheduled for December 1-2 with report submitted by end of that week.
- Preliminary Phase 2 schedule is included with this report and will be updated to reflect the Phase 2 start date once Ministry occupancy is confirmed.

PHASE 1-B

- Patient lift track placement correction - scope confirmation, planning, coordination and pricing is ongoing.

PHASE 2

- IPAC planning is complete.
- Demolition planning complete
- Staging area preparation

Transition Planning Highlights

An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

Summary - 2025-11-23

Action	Sub Actions	Due Date
Total Completion Checklist - Ministry Submissions	received occupancy approval Nov 21 2025	2025-11-21
Art Fundraising		ongoing
Wood at mill for purpose	ideas have been noted and small WG; including Creative Industries - WG to assemble once individuals are available	ongoing
P1 Move		
HCR - Movers	Partial move completed Nov 13-14; Continue to move with HCR on site Nov 28-30; Apple and Maple purge Dec 1-3	2025-11-30
Resident Communication	monthly and daily - as required communications have gone out to caregivers, family and residents	ongoing
IT		
ID Access Card	Access cards given to all employees by Nov 28	
Phone & TV System	To be installed and ready for residents by Nov 28	28-Nov
Digital Menus/Boards	TVs to be mounted by Nov 28	
Bed Allocation - Indigenous and Speciality		
Bed Application - Licencing	Continue to have discussions with OH and Ministry on next steps	ongoing
Support Services		
Building Ready	kitchens, med rooms, soap, clinical office furniture, pandemic supplies, balcony furniture, medications, linens, food, laundry flow, elevator usage and timing, housekeeping and cleaning	14-Nov
Storage Areas and supplies	carts all filled and ready for move Nov 30	06-Nov
Emergency Response		
P2 Parking	Need to begin discussions and planning for start of P2 parking (Summer 2027); options to be discussed with SLT	Summer 2027
Staff Training Plan		
Detailed Breakdown	Demo training Oct 14 completed; staff named and training to commence Oct 27 week	10-Nov
P2 Preparation		
IPAC Demolition Plan	signed and sent to the HU	26-Nov
P2 Project Schedule Review	To have team review Nov 27	27-Nov
Quality Review and LL	commenced Nov 24 & Nov 25	Nov 24 & 25
Demolition Fire Plan	in the progress to develop and submit	06-Dec

Change Order Log - Nov 23 2025															
Person	RFE	PC	CD	SI	RFI	CO	Work Description	Reason	Status	Date Issued	Quote Sent	Approval Date	Quoted	Approved	Contract Time (days)
	1						Millwork revisions/clarifications	Coordination	Approved	18-Feb-22	17-Mar-22	28-Mar-22	\$34,553.53	\$34,553.53	
	2						Emergency Switchboard revisions	Coordination	Approved	17-Feb-22	17-Mar-22	28-Mar-22	\$4,919.20	\$4,919.20	
	3						Increase Builders Risk Insurance to include Soft Costs	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$29,846.88	\$29,846.88	
	4						Cost associated to add Wrap Up Insurance Policy	Coordination	Approved	15-Mar-22	07-Apr-22	06-May-22	\$4,677.20	\$4,677.20	
	5	5R1					Door revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
	6	6					Washroom Accessories Revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
	7	7					Remove existing foundations (Unit rate only - see RFE 16)	AHJ	Cancelled	23-Apr-22	25-Apr-22				
	8	8	16				Provide new water valve at property line	AHJ	Approved	05-May-22	06-May-22	06-May-22	\$8,607.50	\$8,607.50	
	9	9	4				North wing door revisions	Coordination	Approved	28-Mar-22	16-Jan-23	19-Jan-23	\$3,756.50	\$3,756.50	
	10	10	5				Elevator pit lighting revisions	Coordination	Approved	29-Mar-22	09-May-22	16-May-22	\$1,361.00	\$1,361.00	
	11	11	6				Transformer modifications	Cost Saving	Approved	07-Apr-22	09-May-22	27-May-22	\$6,000.00	\$6,000.00	
	12	12 R1					Millwork edging revisions & Drawer modifications (per email April 25, 2022)	Cost Saving	Approved	N/A	19-May-22	01-Jun-22	\$11,906.00	\$11,906.00	
	13	13					CANCELLED: Drawer modifications (SEE RFE 12R1)	Cancelled	N/A	09-May-22					
	14	14	17				Temporary Hydrant at North Wing	AHJ	Approved	12-Apr-22	16-May-22	01-Jun-22	\$5,585.25	\$5,585.25	
	15	15R2	7R1				Phase 1 temporary door revisions and hardware coordination	Coordination	Approved	02-Dec-22	06-Dec-22	10-Jan-22	\$4,539.70	\$4,539.70	
	16	16R2	9				Removal of existing foundations	Site Condition	Approved	21-Apr-22	20-May-22	27-Jun-22	\$70,326.38	\$70,326.38	
	17	17	11				Hardware revisions to Door W01	Site Condition	Approved	27-Apr-22	19-May-22	01-Jun-22	\$6,046.70	\$6,046.70	
	18	18R2	18				Revise pipe material storm main tee at Olive St.	Site Condition	Approved	27-Apr-22	19-May-22	29-Jun-22	\$7,885.44	\$7,885.44	
	19	19	12				Temporary lighting in courtyard parking	Health & Safety	Approved	27-Apr-22	25-May-22	01-Jun-22	\$15,888.40	\$15,888.40	
	20	20R1	8				Add card reader control for rear doors on elevators 1024 & 1025	Design Improvement	Approved	25-Apr-22	30-May-22	10-Jun-22	\$1,512.50	\$1,512.50	
	21	21R1					Investigate/repair storm line blockage near property line at Olive St.	Schedule Change	Approved	22-Jun-22	08-Jul-22	22-Jul-22	\$6,650.00	\$6,650.00	
	22	22	23				Corrections and revisions to parking lot line in temporary and east parking areas	Site Condition	Cancelled	23-Jun-22	06-Jul-22				
	23	23R2		19R1		17 R	Temporary door hardware supplied by Owner's Security Provider	Owner Requested	Approved	16-Aug-22	15-Sep-22	22-Sep-22	\$3,454.00	\$3,454.00	
	24	24R4	22R1				Provide temporary power feed to east parking lot lighting	Coordination	Approved	19-Aug-22	24-Oct-22	27-Oct-22	\$8,416.88	\$8,416.88	
	25	25R1	25R1				Revision to waterline connections to existing building - Revised	Coordination	Approved	03-Aug-22	05-Aug-22	11-Aug-22	\$42,626.23	\$42,626.23	
	26	26	20				Revision to electrical panel E-1-C	Coordination	Approved	02-Jun-22	09-Aug-22	11-Aug-22	\$6,702.30	\$6,702.30	
	27	27R1	19R1				Revise acoustic ceiling tile materials	Cost Saving	Approved	15-Sep-22	28-Sep-22	05-Oct-22	\$66,054.48	\$66,054.48	
	28	28		23			Pile Rock Points	Contractor Requested	Approved	03-Aug-22	12-Aug-22	12-Aug-22	\$98,826.40	\$98,826.40	
	29	29R3	28				Revision to Phase 1 & 2 sanitary and storm connections at grade beams	Coordination	Approved	03-Aug-22	09-Nov-22	22-Nov-22	\$21,724.63	\$21,724.63	
	30	30	26				Revision to under-slab plumbing and inverts	Coordination	Approved	26-Jul-22	18-Aug-22	22-Sep-22	\$15,196.50	\$15,196.50	
	31	31	10				Revision to the fire and combination fire/smoke dampers	AHJ	Approved	26-Apr-22	15-Sep-22	26-Jan-23	\$134,858.85	\$134,858.85	
	32	32R1	14				Door frame material revisions along corridor 1165	Design Improvement	Not Accepted	31-Aug-22	31-Aug-22				
	33	33					Revised wood frame design for Jams	Cost Saving	Approved	09-Sep-22	28-Sep-22	05-Oct-22	\$12,750.00	\$12,750.00	
	34	34R4	21R3				Provide new greening loop for new building service	AHJ	Approved	22-Aug-22	28-Oct-22	08-Nov-22	\$7,892.15	\$7,892.15	
	35	35R3	27R2				Delete deck mounted soap dispensers	Owner Requested	Approved	21-Nov-22	05-Dec-22	10-Jan-23	\$4,081.00	\$4,081.00	
	36	36R4	15R				Door hardware revisions to door 1147a	Coordination	Pending	12-Oct-22	18-Apr-24	19-Apr-24	\$10,506.20	\$10,506.20	
	37	37	13R				Janitor room door revisions	Coordination	Approved	19-Sep-22	19-Sep-22	10-Nov-22	\$4,785.00	\$4,785.00	
	38	38	23				Existing Service Plug Requirement	AHJ	Approved	31-Aug-22	23-Sep-22	10-Oct-22	\$2,414.10	\$2,414.10	
	39	39	31				Provide grilles on type 'O' fire radiation in trench in Auditorium 1005	Coordination	Approved	22-Sep-22	17-Oct-22	15-Nov-22	\$33,009.80	\$33,009.80	
	40	40R1	32R1				Additional curb at edge of existing parking area	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
	41	41	24R1				Revision to existing sanitary line	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
	42	42R1	33				Structural revisions to Phase 1 framing, Phase 2 framing, pile caps and piles	Coordination	Approved	21-Sep-22	29-Sep-22	06-Oct-22	\$63,577.36	\$63,577.36	180
	43	43	35R				Water storage tank layout and structural revisions	Coordination	Approved	23-Sep-22	11-Jan-23	21-Jan-23	\$37,038.71	\$37,038.71	4
	44	44	36R2				Revision to North Wing elevator brackets for rail attachments	Coordination	Approved	26-Sep-22	14-Oct-22	27-Oct-22	\$3,597.83	\$3,597.83	
	45	45	37				Revision to brace frame V8105	Coordination	Approved	07-Oct-22	20-Jun-23	27-Jan-23	\$11,964.96	\$11,964.96	
	46	46	38				Revision to light fixtures P5 and P6	Coordination	Approved	09-Nov-22	13-Dec-22	26-Jan-23	\$9,497.44	\$9,497.44	
	47	47R1					Structural beam revisions at Block B roof terraces balconies	Coordination	Approved	11-Oct-22	31-Oct-22	08-Nov-22	\$2,369.33	\$2,369.33	
	48	48R2		39R1			Structural clarifications - structural steel and rebar shop drawings	Coordination	Approved	20-Oct-22	13-Dec-22	10-Jan-23	\$969.52	\$969.52	
	49	49	39				Provide slab mounting brackets for smoke shelter	Coordination	Approved	20-Jan-23	10-Mar-23	29-Jun-23	\$2,768.37	\$2,768.37	
	50	50R1	39				Add smoke detectors in corridors of R+A areas	Site Condition	Approved	17-Oct-22	25-Oct-22	01-Nov-22	\$1,050.68	\$1,050.68	
	51	51R1		22			Provide additional steel modifications outlined in S+22	Coordination	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$5,258.00	\$5,258.00	
	52	52					Additional elevator controls	Coordination	Approved	27-Jul-22	16-Nov-22	22-Nov-22	\$3,300.11	\$3,300.11	
	53	53	41				Revision to sliding door frame details	Coordination	Pending	07-Dec-22					
	54	54	42				Provide fixed mirrors in Staff washrooms	Coordination	Approved	23-Dec-22	08-Feb-23	28-Feb-23	\$8,783.50	\$8,783.50	
	55	55R1	42				Correct the cost of fixed mirrors from CO#46	Coordination	Approved	10-Jan-23	03-Feb-23	28-Feb-23	\$7,507.50	\$7,507.50	
	56	56	43		39		Provide relays/bases on smoke detectors related to door held opens for S1939	Coordination	Approved	10-Jan-23	03-Mar-23	21-Mar-23	\$2,035.00	\$2,035.00	
	57	57	44				Revise range hood colour	AHJ	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$3,014.00	\$3,014.00	
	58	58	45				Revision to L92 & L92-1 lavatory fixtures	Owner Requested	Cancelled	18-Jan-23					
	59	59R1		41			Remedial modifications to pile caps and grade beams - Phase 1	Coordination	Approved	18-Jan-23	17-Jan-23	21-Feb-23	\$5,193.10	\$5,193.10	
	60	60	46				Revisions to operable window vent type	Site Condition	Approved	28-Nov-22	10-Jan-23	20-Jan-23	\$14,145.87	\$14,145.87	4
	61	61	47				Modifications to generator ESB breakers	Coordination	Cancelled	06-Feb-23					
	62	62R1	47				Revisions to electrical to accommodate Kitchen Equipment Phase 1	Coordination	Approved	07-Feb-23	24-Mar-23	03-May-23	\$19,405.10	\$19,405.10	
	63	63R1	47				Revise office door locations, electrical from PC47	Owner Requested	Approved	23-Mar-23	08-Sep-23	09-Sep-23	\$10,312.50	\$10,312.50	
	64	64R1	48				Revisions to electrical to accommodate Kitchen Equipment Phase 1	Coordination	Approved	15-Aug-23	15-Aug-23	07-Mar-24	\$11,983.60	\$11,983.60	
	65	65R1	49				Typical Bedroom Mockup	Owner Requested	Approved	14-Feb-23	17-Mar-23	22-Mar-23	\$501.60	\$501.60	
	66	66	50				Revise rated floor assembly ULC Listed Design No.	Owner Requested	Approved	09-Mar-23	03-May-23	06-Jun-23	\$75,577.95	\$75,577.95	
	67	67	51				Revision to select light fixtures to alternate product	Cost Saving	Cancelled	22-Mar-23					
	68	68	52				Define select cubical curtains and provide track breaks in patient lift tracks	Design Improvement	Approved	22-Mar-23	20-Apr-23	26-Apr-23	\$0.00	\$0.00	
	69	69R1	53				Electrical revisions for elevator connections	Coordination	Approved	19-Mar-23	12-May-23	01-Jun-23	\$5,382.50	\$5,382.50	
	70	70R1						Coordination	Approved	30-Mar-23	29-Jun-23	03-Aug-23	\$18,212.70	\$18,212.70	

150	150	112			123	Radiant heater piping enclosure	Coordination	Approved	14-Mar-24	22-Apr-24	22-May-24	\$9,624.86	\$9,624.86
151	151	113			119	Revisions to Resident Washrooms to Accommodate Plumbing Drain	Coordination	Approved	22-Apr-24	22-Apr-24	29-Apr-24	\$5,564.06	\$5,564.06
152	152R1	114			126	Revisions to water room door hardware	Coordination	Approved	20-Mar-24	07-May-24	23-May-24	\$8,929.80	\$8,929.80
156	156	116A			121	Revision to handrails and base bumpers	Coordination	Approved	02-May-24	01-May-24	24-May-24	\$14,213.38	\$14,213.38
153	153				129	Revision to cabinet locks	Owner Requested	Approved	24-Apr-24	24-Apr-24	24-May-24	\$1,540.57	\$1,540.57
154	154				193	Delete Sprinkler Control Valve	Cost Saving	Approved	01-May-24	24-Apr-24	07-May-24	(5500.00)	(5500.00)
158	158	117			124	Add temporary heat trace system to pipes at underside of server 2078 & 2086	Coordination	Approved	08-Apr-24	08-May-24	15-May-24	\$21,541.30	\$21,541.30
157	157	118			128	Phase 1 - Roof level sun control outrigger support	Coordination	Approved	11-Apr-24	06-May-24	24-May-24	\$29,342.14	\$29,342.14
160	160	119R			132	Kill switch for Ground Floor Server 1057	Coordination	Approved	13-May-24	30-May-24	05-Jun-24	\$2,971.10	\$2,971.10
159	159				125	Revise millwork pulls	Cost Saving	Approved	10-Mar-24	10-May-24	23-May-24	(5,132.80)	(5,132.80)
163	163	120			133	Additional exit signs at double egress doors	Coordination	Approved	29-May-24	11-Jun-24	23-Jul-24	\$22,341.00	\$22,341.00
162	162	121R			134	Add end enclosures to sneeze guards	AWI	Approved	03-Jun-24	12-Jun-24	23-Jul-24	\$10,373.00	\$10,373.00
		122				Brick support at level 2 balcony/roof	Coordination	Pending					
					130	Delay Claim Settlement	Coordination	Pending					
148	149				131	Additional cubicle curtains Phase 2	Delay Claim	Approved	04-Jun-24	04-Jun-24	06-Jun-24	\$317,200.00	\$317,200.00
		123				Replace damaged trees by winter salt at highway	Coordination	Approved	17-Apr-24	17-Apr-24	29-May-24	\$10,670.00	\$10,670.00
168	168R	124			138	Circuiting and clarifications for pumps P6, P7, P20 & P21	Site Condition	Cancelled	08-Jul-24	19-Jul-24		\$34,672.55	
167	167				136	Revision to hardware on doors 1018a, 1030b, 1165	Coordination	Approved	18-Jul-24	09-Aug-24	29-Aug-24	\$1,821.00	\$1,821.00
169	169R	125			137	Revision to soffit detail at 1054 & 1075	Coordination	Approved	22-Jul-24	22-Jul-24	29-Jul-24	\$1,056.00	\$1,056.00
		126				Add hot water recirculation line to washers	Coordination	Approved	22-Jul-24	07-Aug-24	14-Aug-24	\$5,908.76	\$5,908.76
		127			140	Generator shore power circuit	Design Improvement	Cancelled	22-Jul-24		11-Sep-24	\$0.00	\$0.00
		128			141	Revision to 5th floor Dining Windows & exhaust duct	Coordination	Approved	07-Aug-24	03-Sep-24	19-Sep-24	\$6,043.40	\$6,043.40
		129			142	Rework roof drain above 5th floor balcony	Coordination	Approved	13-Aug-24	09-Sep-24	19-Sep-24	\$20,700.61	\$20,700.61
175	175R	130R			143	Revised - Insulation Be-in at temporary wall to curtainwall	Coordination	Approved	19-Sep-24	24-Sep-24	03-Oct-24	\$5,417.50	\$5,417.50
171	171		135		139	Credit for revisions to PHV valves from SW135	Cost Saving	Approved	18-Jul-24	15-Aug-24	29-Aug-24	(5,564.00)	(5,564.00)
		131				Revised - Gas detection in generator room #601	Regulatory Change	Pending	06-Nov-24				
		132			144	Water room drywall revision	Coordination	Approved	19-Sep-24	29-Sep-24	04-Oct-24	\$1,045.44	\$1,045.44
		137				Clarification to handrail corners	Coordination	Approved	24-Jul-24				
		138				Composit Slab Crack remediation	Coordination	Approved	14-Sep-24				
		142				Ductwork revisions at Chapel 1027	Coordination	Approved	12-Sep-24				
		141				Revised - Location of Electrical Panel in Janitor Rooms	Coordination	Approved	01-Oct-24				
		143				Revision to bulkheads at corridor 1032	Coordination	Approved	17-Sep-24				
		133			146	Revision to balcony ceiling panels at tapered beams	Owner Requested	Approved	21-Oct-24	22-Oct-24	29-Oct-24	\$0.00	\$0.00
		144R(2)				Revised (2) - Temporary link connection details	Coordination	Approved	16-Oct-24				
		145				Clarification to boiler breaker feeds and temp link heaters	Coordination	Approved	08-Oct-24				
		146				Revised - Rebar at column 121-F	Coordination	Approved	10-Oct-24				
		141R			145	Reframing and hardware revision relative to SW141R	Coordination	Approved	08-Oct-24	15-Oct-24	21-Oct-24	\$1,364.66	\$1,364.66
		147				Clarification to typical windows drainage	Coordination	Approved	22-Oct-24				
181	181	134			147	Add handrails to link	Architect omission	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,768.77	\$5,768.77
		148				Clarification to shaft bottom closure location	Coordination	Approved	06-Nov-24				
		149				Clarification to penthouse glycol tank wiring	Coordination	Approved	19-Nov-24				
		150				Revision to fireplace hearth stone in 3115	Coordination	Approved	02-Apr-25				
		151				Cancelled - Miscellaneous Structural Clarifications	Coordination	Approved	15-Nov-24				
180R		144R2			148	Temporary Link Connection details	Coordination	Approved	15-Nov-24	02-Dec-24	10-Dec-24	\$10,226.30	\$10,226.30
		152				Revisions breakers and raceway at IT Room 6003	Coordination	Approved	02-Dec-24	10-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
		149				Gas detection controller in generator room 6011	Coordination	Approved	09-Dec-24				
		153				Austco Nurse Call alert info	Coordination	Approved	11-Dec-24				
		154				Revised FNC location main floor phase 1	Coordination	Approved	12-Dec-24	30-Jan-25	07-Feb-25	\$5,830.00	\$5,830.00
		135			152	Modify alternating tread ladder construction in penthouse	Coordination	Approved	06-Jan-25				
		155				Revision to dryer surround opening dimensions	Coordination	Approved	17-Dec-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
		136			150	Add Handrails to link (2nd part)	Coordination	Approved	08-Jan-25	30-Jan-25	13-Jan-25	\$12,562.00	\$12,562.00
		156				Revisions 2 Clarification to gypsum ceilings in stairwells	Coordination	Approved	11-Mar-25				
		157				Clarification to balcony soffit heights	Coordination	Approved	14-Jan-25				
		137			154	Provide crickets backlogs insulation between ERV1 and MUA2	Percon	Approved	15-Jan-25	30-Jan-25	07-Feb-25	\$1,650.00	\$1,650.00
		138			155	Provide keypad locksets on Resident laundry room doors	Owner Requested	Approved	16-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
		139				Cancelled - Provide range hood in gathering space kitchen 5116a	Owner Requested	Approved	11-Mar-25				
		140			153	Millwork revisions for site coordination issues	Coordination	Approved	22-Jan-25	30-Jan-25	29-Mar-25	\$1,247.07	\$1,247.07
		191			159	Pum-out around FA panel in Med room 1070	Coordination	Approved	30-Jan-25	11-Mar-25	01-Feb-25	\$1,670.35	\$1,670.35
		159				Revision to ceilings bulkheads in corridor 5082 and 5099	Coordination	Approved	03-Mar-25				
		160				Revised - Ceiling height in corridor 5081	Coordination	Approved	30-Jan-25				
		141			157	Modify stainless steel count 2078	Coordination	Approved	10-Feb-25	05-Mar-25	13-Mar-25	\$0.00	\$0.00
		151				Revision to fireplace hearth stone in 5115	Coordination	Approved	12-Feb-25				
		192	142		160	Revised counter support at M50 under counter fridge	Owner Requested	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$2,694.91	\$2,694.91
		193R1	143		165	Temporary Cladding of columns exposed to exterior in P1	Coordination	Approved	12-Feb-25	08-Apr-25	15-Apr-25	\$10,963.13	\$10,963.13
		194R1	144		158	Revision to shower floor drains for sheet flooring	Coordination	Approved	12-Feb-25				
		163				Revisions to door frame protection	Coordination	Approved	25-Mar-25	25-Mar-25	25-Mar-25	\$4,923.41	\$4,923.41
		164				Revised 2: Relocate Shower room storage cabinets	Coordination	Approved	01-Feb-25				
		145				Cancelled: Add LCD Austco annunciator displays for nurse call in P1	Coordination	Approved	24-Mar-25				
		165				Clarifications on IT room 6003 panel terminations and rack equipment locations	Coordination	Approved	15-Apr-25				
196	146				162	Horizontal cable management and access control data drop	Coordination	Approved	24-Feb-25	01-Apr-25	01-Apr-25	\$4,105.20	\$4,105.20
		166				Drywall bulkhead control joint locations	Coordination	Approved	03-Mar-25				

Board of Management Meeting

December 4, 2025

CLINICAL SERVICES – Mel Cross, RN, Director of Care

This October reporting period underscores our continued dedication to resident safety, staff development and effective communication. These priorities collectively support our goal of delivering resident-centered care that achieves both exceptional quality of life and clinical outcomes.

After receiving some valuable feedback from a family, we have been working diligently on improving communication and clinical handover between staff and across shifts to strengthen continuity and resident-centered care. To support this, we have adjusted RPN start times to stagger with PSW start times, allowing for dedicated shift report and information exchange. Management has also been circulating during handovers to ensure this process is being completed effectively. In addition, education has been provided to staff regarding their professional responsibility to ensure proper handoff as well as the importance of sharing pertinent information aligned with each resident's care needs. In parallel, we continue to prepare diligently for our move into the new building, pending final approval. This transition remains a major organizational priority, with significant efforts directed toward readiness, coordination and compliance with ministry expectations.

Critical Incidents

Since our last report, we have had 6 critical incidents during the month of October.

- ❖ **Alleged Resident-Resident Abuse:** 2 incidents
- ❖ **Alleged Staff-to-Resident Abuse:** 2 incidents
- ❖ **Fall with Injury:** 1 incident
- ❖ **Incident with Injury:** 1 incident

DETAILS & FOLLOW-UP:

- ❖ **Alleged Resident-Resident Abuse:**
In both instances there was no significant physical harm to the residents involved. There was minor first aid required in one of these instances. Each resident was assessed, and care plans were updated to help mitigate future risk.
- ❖ **Alleged Staff-to-Resident Abuse:**
It was alleged a staff member did not support a resident's request to attend the facilities immediately upon request. Staff member was removed from the work place, an investigation ensued, disciplinary action was taken, no further concerns.
It was alleged there was a verbal altercation between a resident and a staff member. The staff member was removed from the work place pending investigation and was subsequently terminated.

❖ **Fall with Injury:**

Resident received appropriate assessment and care. Subsequently transferred to hospital for additional assessment and treatment. Room was rearranged to facilitate safety. Care plan was updated.

❖ **Incident with Injury:**

Resident received appropriate and timely assessment and care. Subsequently transferred to hospital for additional assessment and treatment. Facility wide education was delineated to all staff to help prevent this type of injury in the future.

Other Clinical Updates

❖ **Quality Improvement & Care Delivery**

Our quality team has regrouped and devised a plan to move forward with our required programs in a meaningful way that will best meet the needs of our home. This includes data gathering that will be used to help drive our clinical goals of resident-centered care.

❖ **Staffing & Leadership Updates**

We continue to actively recruit for a second Nurse Practitioner, as well as RN's, RPNs and PSWs to fill a few vacancies we currently have. We will maintain this momentum while prioritizing retention strategies to stabilize our workforce.

❖ **Clinical Practice**

We recently provided education and support to our RPNs as we rolled a new process for them to contact the prescribing team via Secure Conversations without having to first reach out to the RNs. The team has done very well with this new responsibility and resource. This process will further enhance provision of care to our residents.

Looking Ahead

- ❖ We continue to support and mentor our registered staff, with a focus on strengthening decision making, communication, and accountability skills.
- ❖ Education delivery remains a priority; we are exploring more efficient methods of reaching staff while ensuring training content remains meaningful, relevant and aligned with resident care needs.

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

Vacancies as of December 1, 2025

- ❖ PSW Vacancies: 2 perm part-time, 11 temp part-time
- ❖ RPN Vacancies: 2 temporary full-time, 7 permanent part-time
- ❖ RN Vacancies: 2 permanent full-time
- ❖ Dietary Vacancies: 1 permanent full-time, 5 temporary part-time
- ❖ Housekeeping Vacancies: 2 permanent part-time, 2 temporary part-time
- ❖ Activities Vacancies: 3 permanent part-time
- ❖ CSS Vacancies: 1 permanent part-time PSW, 1 temporary part-time Homemaker

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

- ❖ Meal Suite has been implemented in the Kitchen with new menu that started on November 17, 2025.
- ❖ New TV display screens will be installed on the floors in the new building and old building in the weeks to come to display the menus and any menu change made.
- ❖ RD student working on training all NFS staff as well as the Unit Managers on using the handheld tablets to take resident meal orders.
- ❖ Inservice for Housekeeping staff this month on complete cleans cleaning and floor care expectations.

SPIRITUAL CARE/VOLUNTEER/ACTIVITY LEAD – Tracy Davis, Spiritual and Wellness Coordinator

We are pleased to acknowledge the exceptional contributions of our community during the recent resident move. A group of 35 dedicated volunteers offered a warm and gentle presence throughout the transition, providing reassurance, companionship, and practical support to help residents feel comfortable and cared for.

Our co-op students also played an integral role. In the weeks leading up to the move, they devoted significant time to assisting residents with packing and preparing their belongings. They then returned on move day to continue offering support, providing both familiarity and continuity during a period of major change.

We would also like to recognize our Recreation Therapy students, who recently completed their 100-hour practicums with us. Their creativity and commitment enhanced our recreation programming and contributed meaningful engagement for residents. We look forward to welcoming new student cohorts in January 2026.

In addition to this student and volunteer support, we have introduced new spiritual and wellness initiatives. We offered a four-week round of Grief Yoga with selected residents as a new spiritual practice, focusing on emotional expression, grounding, and gentle movement. The program was well-received, and we will continue with additional sessions in January.

We are also pleased to share that we have added a new community of faith to our worship roster, with services beginning in January, expanding the spiritual care and worship options available to residents.

We are grateful for the ongoing dedication, compassion, and collaboration shown by our volunteers, students, and spiritual care partners, all of whom enrich the quality of life within our community.

COMMUNITY SUPPORT SERVICES – Cheryl Hamilton, RPN, Manager of CSS

We are currently minus 1 Homemaker position, however our temporary Homemaker moved into a permanent position after a resignation, and 1 Homemaker will return from Maternity Leave in the coming weeks. Once she has returned, we will be at full staffing for Homemaking. We are minus 1 PSW however, in order to have enough clients on a new schedule, we need more availability on the master schedule with other staff. We have 2 staff away on extended leaves, however are both set to return in the coming weeks. Once they have returned, we can hopefully hire 1 PSW and be able to have availability to add more AL/Respite clients. Our capacities remain status quo for the most part, and upon reviewing the budget for CSS, we are in good shape. We had a difficult summer where we lost 4 PSW's just weeks apart and had multiple AL clients discharge from services for various reasons all at the same time. It left us a bit behind in our number of AL clients served and took a few weeks to get new staff hired and fully trained and able to work on their own. We have been able to recover from this well and have been able to replace AL clients for the most part. No other items to report for CSS.

Number of Assisted Living Clients: 43

Number of Respite clients: 27

Number of Housekeeping: 186

Number of PSW's: 22 (2 of those are on leave)

Number of Homemakers: 7 (1 returning soon)

No concerns with any CSS programs. MOW, ADP, Homemaking, AL, Respite, Home Maintenance, Diners Club and Transportation are all operating well.

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

Audits:

- Staff hand hygiene and personal protective equipment audits continue.
- Resident hand hygiene audits continue
- PPE caddy audits happen bi-weekly to ensure enough PPE supply
- Quarterly IPAC audits continue (will be done weekly when in outbreak)

Outbreaks:

- No recent outbreaks

Immunization

- Resident influenza vaccinations complete
- Staff influenza vaccination continues (one more flu shot clinic date to be announced)
- Preparing for COVID-19 vaccinations for residents

IPAC Construction Audits

- No recent audits

Cassellholme Capital Levy

Construction Phase - Interest Only Quarterly Levies

CASSELLHOLME

Compassionate care for life's journey.

Levy issue date:

31-Jan-25

Month	Actual Interest Amount
Oct-25	\$ 155,829.90
Nov-25	\$ 145,571.97
Dec-25	\$ 147,376.93
Total Actual Interest - Quarter	\$ 448,778.80

Municipality	Apportionment Rate (2025 based on 2023 FIR)	Capital Levy Issued Jan-25
Bonfield	3.233%	\$ 14,508.97
Calvin	1.471%	\$ 6,600.28
Chisholm	1.664%	\$ 7,467.97
East Ferris	7.794%	\$ 34,979.79
Mattawa	1.333%	\$ 5,980.76
Mattawan	0.328%	\$ 1,470.89
North Bay	79.183%	\$ 355,358.38
Papineau-Cameron	1.732%	\$ 7,773.58
South Algonquin	3.262%	\$ 14,638.19
Total	100.000%	\$ 448,778.81

Notes

Capital levies during construction will be issued quarterly, on the last day of the month following the applicable quarter.

The levied amount is based on actual interest paid for each month in the quarter.

Please contact William Brooks, CPA, Chief Financial Officer for any questions or concerns.

(705) 474 4250 ext. 230

brooksw@cassellholme.on.ca

8.10.1

Cassellholme Capital Levy

Construction Phase - Interest Only Quarterly Levies

CASSELLHOLME

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(705) 474 4250 ext. 230

brooksw@cassellholme.on.ca



8.11

Cold Weather Relief and Supports

Daytime spaces, meals, outreach, and other supports are offered across the District of Nipissing this winter. Hours may change. Please confirm with each provider.

North Bay

AIDS Committee – Drop-In

Suite 102, 147 McIntyre Street West, North Bay
705-497-3560 | aidsnorthbay.ca
Monday–Friday 8:30am–12pm, 1pm–4pm
(Friday closes 3:30pm)
Supports: coffee, hot chocolate, snacks, client washroom

AIDS Committee – Lounge

Suite 102, 147 McIntyre Street West, North Bay
705-497-3560 | aidsnorthbay.ca
Monday–Friday 9am–11:30am, 1pm–3:30pm
(subject to staff availability)
Supports: warm resting space (capacity 6)

CMHA – Peer Connections

333 Fraser Street, North Bay
705-476-4088 | nbd.cmha.ca
Monday–Friday 8am–4pm
Supports (for members only): safe daytime programming, warm indoor space and support

Crisis Centre – Northern Pines Shelter

590 Chippewa Street West, North Bay
Open 24/7 until April 30, 2026
705-316-1052 | crisiscentre-nb.on.ca
Supports: 24 beds, on-site supports

The Gathering Place – Meal Centre

1181 Cassells Street, North Bay
705-474-7687 | thegatheringplacenorthbay.ca
Monday–Friday 11:30am–1:30pm
Supports: freshly prepared meals

True Self – Clothing Drop-Ins

239 Main Street East (2nd floor), North Bay
Monday and Wednesday 1pm–4pm
705-474-4058 | nfn.ca/true-self
Supports: clothing, snacks, place to warm up

West Nipissing

No More Tears – The Hub

#2-189 Main Street, Sturgeon Falls
705-980-0420 | nomoretearwestnipissing.ca/the-hub
Monday, Tuesday, Thursday, Friday 9am–4pm
Wednesday 11am–4pm
Supports: warm meals, clothing and hygiene supplies, advocacy, system navigation, housing referrals, connection to services, access to licensed psychotherapist weekly, help with applications (e.g., Ontario Works), and more

No More Tears – Soup Kitchen

45 John Street, Sturgeon Falls (Our Lady of Sorrows Church)
nomoretearwestnipissing.ca/soup-kitchen
11:30am–2pm on: January 14, 28; February 11, 25; March 11, 25; April 8, 22
Dates are regularly updated on website
Supports: free meals, twice a month, no registration required

District-Wide

Crisis Centre – Extreme Cold Protocol

District-Wide
705-316-1052 | crisiscentre-nb.on.ca
Activated during extreme cold alerts
Supports: limited number of beds available for overflow at -15°C or when the wind chill falls to -20°C

True Self – Peer Outreach Support Team

District-Wide
705-498-9482 | nfn.ca/true-self
Monday–Friday 8am–8pm
Saturday and Sunday 9am–5pm
Supports: basic needs supplies, harm reduction, wellness checks, help connecting to shelter and services

From: Brooke Piercey <Brooke.Piercey@dnssab.ca>
Sent: February 12, 2026 3:27 PM
To: list
Subject: DNSSAB Highlights - January 2026

This email is sent on behalf of Melanie Shaye, DNSSAB CAO.

Hello,

In follow up to the January 8 email, please find the **DNSSAB's January Highlights** email below.

Board

ROMA: Several DNSSAB Board members attended the Rural Ontario Municipalities Association (ROMA) Conference in January, advocating on issues that are important in Nipissing. Highlights include advocacy for a Learn and Stay program for Early Childhood Educators, seeking funding for shovel-ready housing projects, and seeking additional training for paramedics to support patients with mental health and/or substance use challenges.

Children's Services

EarlyON: EarlyON Child and Family Centres, supported by DNSSAB, have calendars available online, with programs across the District: [DNSSAB | EarlyON Child & Family Centres](#).

Coordinated Services

- **Cold Weather Relief:** A listing of daytime spaces, meals, outreach, and other supports available in Nipissing are attached. You are encouraged to share this information.
- **Housing Development:** The considerations required for housing development, and the steps to shovel-readiness, as it relates to affordable housing development, are outlined in this report: [Development Considerations – Steps to Shovel-Readiness](#).
- **Municipalities Under Pressure, One Year Later:** A report has been generated, available here: [Municipalities Under Pressure: One Year Later – Northern Ontario Homelessness Update](#), outlining the significant pressures of homelessness in Ontario, and the particular impacts on Northern Ontario. A Northern-specific report is also available: [Protecting Northern Ontario for 1.3 cents on the dollar](#).
- **Ontario Works and Elizabeth Fry Society:** A shared space agreement has been established with the Elizabeth Fry Society, and Navigators can now begin

providing outreach services there. The Elizabeth Fry Society serves Northeastern Ontario with locations in North Bay and Sudbury. With this addition, there are now eight organizations that the Navigators are visiting or that DNSSAB has space agreements with to support clients. The Elizabeth Fry Society focuses on confronting the effects of criminalization and incarceration, particularly the circumstances of women and gender diverse people in the criminal justice system. Thank you to the Navigator team for their important work in the community.

- **Who is Experiencing Homelessness:** The results of DNSSAB's 2025 Point-in-Time Enumeration can be found in this report, [Nipissing Counts 2025](#), and the Infographic: [2025 PiT enumeration Infographic](#).

Finance

Municipal Apportionment: The 2026 DNSSAB municipal apportionment report is available here: [2026 Municipal Apportionment](#).

Paramedic Services

Paramedic Services uses social media to help educate the community on the important work the Community Paramedicine program delivers.



District of Nipissing Social Services Administration Board

December 29, 2025 at 12:02 PM · 🌐

...

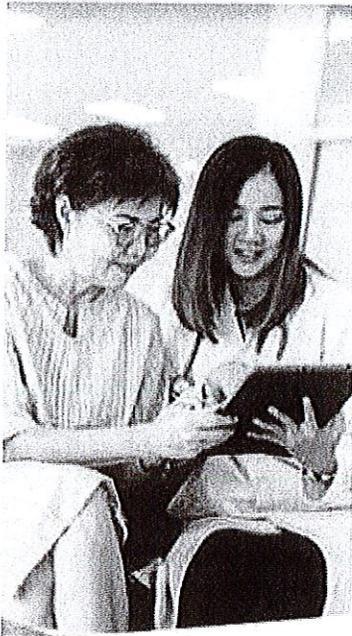
DYK: The Ontario government has made the Community Paramedicine for Long-Term Care program permanent.

This commitment means trusted, at-home health care will continue to support seniors and vulnerable residents across Ontario, including right here in Nipissing District.

Learn more: dnssab.ca/paramedic-service/community-paramedicine-program



District of Nipissing Paramedic Services



686



unique referrals

were made in 2024 to Nipissing District's Community Paramedicine Program by partner agencies.

Healthy, Sustainable Communities.

District of Nipissing
Social Services
Administration Board



Conseil d'Administration
des services sociaux
du district de Nipissing

Please do not hesitate to reach out if you have questions.

Melanie



Melanie Shaye, BA, CHRL (she/her, Mel-an-ee)
Chief Administrative Officer (CAO) | Directrice générale
District of Nipissing Social Services Administration Board (DNSSAB) |
Conseil d'administration des services sociaux du district de Nipissing
(CASSDN)

Healthy, Sustainable Communities | Des communautés saines et durables

200 McIntyre Street East | 200, rue McIntyre Est | North Bay, ON, P1B 8V6

Phone | Téléphone: (705) 474-2151 ext. 63188

Fax | Télécopieur: (705) 474-7155



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8.12

Subject: Agendas - Finance and Property Committee and Board of Health Meetings, February 25, 2026
From: Ashley Lecappelain
Sent: February 13, 2026 10:03 AM

Please forward the correspondence below to your Mayor/Reeve and municipal councillors:

Hello,

The North Bay Parry Sound District Health Unit's upcoming Finance and Property Committee and Board of Health meeting will take place on Wednesday, February 25, 2026.

The meeting agendas are now available on the Health Unit's website, and you can access it via the following links: [Board of Health Meeting Agenda](#) & [Finance and Property Committee Agenda](#).

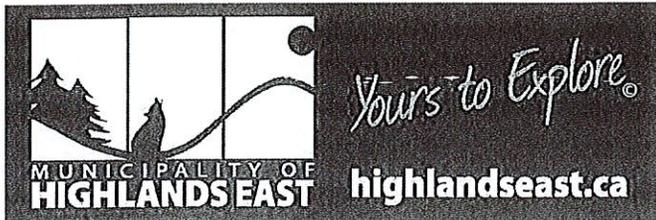
Thank you,

Ashley Lecappelain | Executive Assistant | Office of the Medical Officer of Health/Executive Officer | Pronouns: She/Her
North Bay Parry Sound District Health Unit | 345 Oak Street West | North Bay, Ontario P1B 2T2 | Canada
705-474-1400 ext. 5272 | 1-800-563-2808
ashley.lecappelain@healthunit.ca | myhealthunit.ca
[Facebook](#) | [Instagram](#) | [LinkedIn](#) | [YouTube](#)

My place of work is on the lands of the Anishinaabe people; the traditional territory of Nipissing First Nation; and land that is covered by the Robinson Huron Treaty of 1850.

This message, including any attachments, is privileged and intended only for the person(s) named above. This material may contain confidential or personal information subject to the provisions of the Municipal Freedom of Information & Protection of Privacy Act. Any other distribution, copying or disclosure is strictly prohibited. If you are not the intended recipient or have received this message in error, please notify me immediately by telephone, fax or e-mail and permanently delete the original transmission, including any attachments, without making a copy. Thank you (v2)

8.13



Robyn Rogers, Municipal Clerk
 Municipality of Highlands East
 P.O. Box 295, 2249 Loop Road
 Wilberforce, Ontario, Canada
 K0L 3C0
 705-448-2981 Ext.422

February 11, 2026

Via Email:

Prime Minister Mark Carney
 Minister of Finance and National Revenue Francois-Philippe Champagne
 Minister of Housing, Infrastructure Gregor Robertson
 Premier of Ontario Doug Ford
 Ontario Minister of Finance Peter Bethlenfalvy
 Ontario Minister of Municipal Affairs and Housing Rob Flack
 Member of Parliament Jamie Schmale
 Member of Provincial Parliament Laurie Scott
 Associations of Ontario Municipalities
 All Ontario Municipalities
 Haliburton County Home Builders Association

Re: Resolution – Affordable Housing

The Council for the Municipality of Highlands East at their Regular Meeting of Council on February 10, 2026, approved the following resolution:

Resolution # 2026-63

That Council for the Municipality of Highlands East receive and supports the Haliburton County Home Builders Association motion pertaining to affordable housing and;

Further That Council put forward the following;

Whereas housing affordability is one of the most pressing issues facing Ontario families; Whereas the current HST rate on new homes in Ontario is 13%, which adds tens of thousands of dollars to the cost of a typical home;

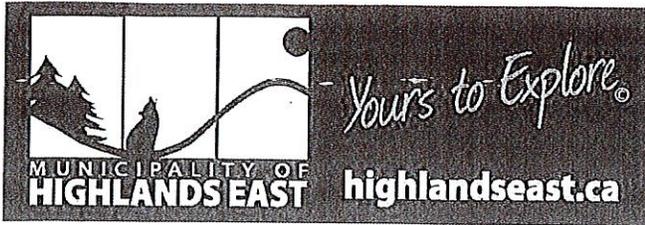
Whereas the federal and provincial governments have announced GST relief only for first-time homebuyers on new-built homes; and

Whereas according to research conducted by the Ontario Homebuilders' Association, first-time home

Twitter: https://twitter.com/highlands_east#MyHighlandsEast

Like us on Facebook: <http://facebook.com/highlandseast>

Instagram: [highlandseast](https://www.instagram.com/highlandseast)



Robyn Rogers, Municipal Clerk
Municipality of Highlands East
P.O. Box 295, 2249 Loop Road
Wilberforce, Ontario, Canada
K0L 3C0
705-448-2981 Ext.422

buyers currently represent approximately 5% of the new home market; and

Whereas a full PST exemption would stimulate the construction of an additional 53,000 new homes, on top of the roughly 80,000 homes already expected to be available for sale by 2026 — bringing the total to approximately 132,000 units.

Therefore, Be It Resolved That the Council of the Municipality of Highlands East calls on the Government of Canada and the Government of Ontario to remove the GST/HST from all new homes purchased as primary residences in Ontario; and

Be It Further Resolved That this resolution be circulated to the Prime Minister of Canada, Minister of Finance, and the Minister of Housing, Infrastructure and Communities; And to the Premier of Ontario, the Ontario Minister of Finance, the Minister of Municipal Affairs and Housing, our local MP and MPP, the Association of Municipalities of Ontario, and to all municipalities in Ontario
Carried

If there is anything further that you require, please contact the undersign.

Sincerely,

Robyn Rogers

Twitter: https://twitter.com/highlands_east #MyHighlandsEast

Like us on Facebook: <http://facebook.com/highlandseast>

Instagram: [highlandseast](https://www.instagram.com/highlandseast)



8.14

From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

February 6, 2026

Please be advised that during the regular Council meeting of January 29, 2026 the following resolution regarding support for Bill 21, Protect Our Food Act, 2025 was carried.

RESOLUTION NO. 2026-32

DATE: January 29, 2026

MOVED BY: Councillor Prinzen

SECONDED BY: Councillor MacNaughton

WHEREAS arable land is a critical finite resource; and

WHEREAS Ontario has lost 2.8 million acres of farmland in the last three decades; and

WHEREAS Ontario loses as much as 319 acres of farmland a day; and

WHEREAS Ontario's farmland provides food, fiber and fuel to all of Ontario and beyond;

NOW THEREFORE BE IT RESOLVED THAT the Council of the County of Prince Edward support Bill 21, Protect Our Food Act, 2025 and strongly urges the provincial government to support this and every measure to protect our farmland, to aggressively prevent further losses and to ensure the future of agriculture in Ontario for future generations; and

THAT a copy of this resolution be sent to the Premier of Ontario; the Minister of Agriculture, Food and Agribusiness, the Minister of the Environment, Conservation and Parks; Guelph MPP Mike Schreiner, Haldimand-Norfolk MPP Bobbi Ann Brady, Bay of Quinte MPP Tyler Allsopp, the Ontario Federation of Agriculture, the Association of Municipalities of Ontario, and all Municipalities in Ontario.

CARRIED

Yours truly,

A handwritten signature in cursive script, appearing to read "Catalina Blumenberg".

Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor Prinzen, Councillor Branderhorst

8.15

From: FONOM Office/ Bureau de FONOM <fonom.info@gmail.com>

Sent: February 11, 2026 9:21 AM

Subject: Please Share: Highway 11 – Rubbernecking vs. Reality

Dear FONOM Members,

FONOM has created a short YouTube video as part of our ongoing advocacy around the modernization of Highways 11 and 17.

The video, **“Rubbernecking vs. Reality: Why Highway 11 Shutdowns Affect All of Ontario,”** is a series of real photos from transport accidents on Highway 11 North in Northern Ontario.

It delivers a simple message: while Southern Ontario drivers may experience slowdowns on the 400-series highways, when Highway 11 shuts down, there is no parallel route and no quick detour. Everything stops.

Highway 11 is part of Canada’s Trans-Canada Highway system, yet much of it remains a two-lane road. More than \$200 million in goods move along this corridor every day. When a serious collision occurs, the highway may be closed for hours or even days. Trucks stop. Commerce stops. Supply chains stall. Amazon packages are delayed.

And the impacts do not remain in the North. They reach manufacturers, retailers, and consumers across Ontario, including the GTA.

This video is not about shock value.

It is about illustrating the real economic and safety consequences of relying on outdated infrastructure for a modern economy.

Safe, reliable highways are not a Northern luxury. They are a national necessity.

We encourage you to:

- Share the video through your municipal social media channels
- Circulate it to your councils and local stakeholders
- Use it in your own advocacy discussions

The more coordinated our message, the stronger our voice.

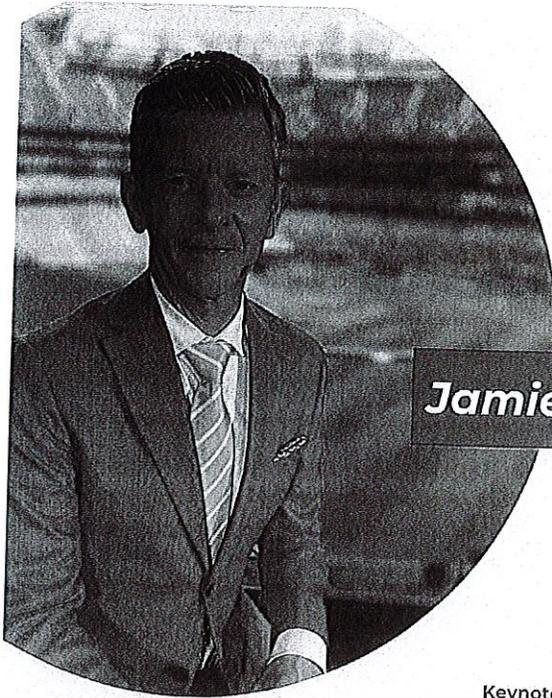
You can view and share the video here:
<https://www.youtube.com/shorts/t2aXq-iLQH8>

Thank you for your continued support and partnership as we advocate for infrastructure that reflects Northern Ontario's role in Canada's economy.

Sincerely,
Mac Bain
Executive Director
Federation of Northern Ontario Municipalities (FONOM)

Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
665 Oak Street East, Unit 306
North Bay, ON, P1B 9E5
Ph. 705-498-9510





Keynote Speaker

Jamie Campbell

**Host of Blue Jays
Baseball on
Sportsnet**

Keynote address sponsored by



AGNICO EAGLE

Register today!
tourismtimmins.com/fonom

2026 FONOM Conference

Hosted by the **City of Timmins**

May 11, 12, and 13, 2026, at the

McIntyre Community Centre

85 McIntyre Road, Timmins, Ontario

Helen Keller once said, *“Alone we can do so little; together we can do so much”*.



THE MUNICIPALITY OF CALVIN

1355 Peddler's Drive

R.R. # 2

Mattawa, ON

POH 1V0

Telephone 705.744.2700

E-Mail: administration@calvintownship.ca

8.16

February 12, 2026

Launch of the Municipality of Calvin's Commercial Recycling Program

The Municipality of Calvin is pleased to announce the launch of our new Commercial Recycling Program. As you no doubt have learned through various media promotions over the past year, while the Province of Ontario has now taken over the cost and operations of residential recycling, the legislation does not cover the costs of recycling for Institutional, Commercial and Industrial recycling. You are receiving this announcement as your business/institution is considered by the Province of Ontario as non-eligible for participation in residential recycling programs. Non-eligible entities are now responsible for the costs associated with the collection/disposal of their recyclable materials.

However, Council of the Municipality of Calvin has formally decided, through Council resolution, to continue to offer your establishment recycling collection and disposal services. This decision and the costs associated with it will be covered through taxation.

At the landfill, as a non-eligible entity, your recycling materials must be kept separate from the residential collection bins. When it is mixed with residential recycling materials, the Municipality will face financial penalties.

To avoid penalties, and to remain in compliance with our provincial agreement, the municipality is leasing 90- gallon blue containers for your use and will pay all transportation costs associated with the removal of your recyclables from the landfill.

Cardboard and paper are to be placed separately from all other recycling. Containers have been marked for proper separation of materials. Please break down cardboard boxes so that the cardboard items may fit into the containers. Council will review and consider the effectiveness of this new program over time.

Landfill staff (Danielle, Jacob, Bradlee) on site at the landfill on Tuesdays and Saturdays will always be available to answer any questions you may have about this change. Additionally, please do not hesitate to call myself or Ann Carr, our Public Works Superintendent.

On behalf of Council and staff of the Municipality of Calvin, we greatly appreciate your ongoing commitment to recycling and help in extending the useful life of your landfill. Together, we can continue to ensure a cleaner, greener future for all of us.

DMaitland

Donna Maitland
CAO Clerk Treasurer.



The Corporation of the Town of Bracebridge

February 16, 2026

Re: Item for Discussion – Elect Respect

At its meeting of February 11, 2026, the Council of the Corporation of the Town of Bracebridge ratified motion #26-GC-009, regarding Elect Respect, as follows:

"WHEREAS democracy is healthy when everyone is able to participate fully and safely and contribute to the well-being of their community;

AND WHEREAS we are witnessing the dissolution of democratic discourse and respectful debate across all levels of government and in neighbouring jurisdictions;

AND WHEREAS Ontario's municipally elected officials are dealing with increasingly hostile, unsafe work environments facing threats and harassment;

AND WHEREAS social media platforms have exacerbated disrespectful dialogue, negative commentary, and toxic engagement which disincentivizes individuals, especially women and candidates from diverse backgrounds from running for office;

AND WHEREAS better decisions are made when democracy is respectful and constructive and the voices of diverse genders, identities, ethnicities, races, sexual orientation, ages and abilities are heard and represented around municipal council tables;

AND WHEREAS the Association of Municipalities of Ontario's Healthy Democracy Project has identified concerning trends with fewer people voting in local elections and running for municipal office;

AND WHEREAS in 2024, female elected representatives from across Halton formed a group called H.E.R. (Halton Elected Representatives) which pledged to speak out against harassment and negativity in politics and call on elected officials to uphold the highest standards of conduct;

AND WHEREAS H.E.R. Halton has launched a campaign called *Elect Respect* to promote the importance of healthy democracy and safe, inclusive, respectful work environments for all elected officials that encourages individuals to participate in the political process;

AND WHEREAS on June 5, 2025, the Canadian Association of Feminist Parliamentarians launched a non-partisan "Parliamentary Civility Pledge" to encourage all parliamentarians to commit to end workplace harassment and increase civility on Parliament Hill, modelled after the pledge developed in Halton by representatives of H.E.R.;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Town of Bracebridge supports the *Elect Respect* pledge and commits to:

- Treat others with respect in all spaces—public, private, and online;
- Reject and call out harassment, abuse, and personal attacks;
- Focus debate on ideas and policies, not personal attacks;
- Help build a supportive culture where people of all backgrounds feel safe to run for and hold office;
- Call on relevant authorities to ensure the protection of elected officials who face abuse or threats; and,
- Model integrity and respect by holding one another to the highest standards of conduct.

AND FURTHER THAT Bracebridge Council calls on elected officials, organizations and community members to support the *Elect Respect* campaign and sign the online pledge at www.electrespect.ca.

AND FURTHER THAT a copy of this resolution be sent to the Association of Municipalities of Ontario (AMO), the Association of Municipal Managers, Clerks and Treasurers of Ontario (AMCTO) the Federation of Canadian Municipalities, the Muskoka Parry Sound MP and MPP, the Minister of Municipal Affairs and Housing, the Ontario Provincial Police (Bracebridge Detachment), the Royal Canadian Mounted Police and all Ontario municipalities.”

In accordance with Council's direction, I am forwarding you a copy of the resolution for your reference.

Please do not hesitate to contact me if I can provide any additional clarification in this regard.

Yours truly,



Lori McDonald
Director of Corporate Services/Clerk



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

Tuesday, February 17th, 2026

Resolution # RC26027	Meeting Order: 5
Moved by: <i>M Hatfield</i>	Seconded by: <i>S. W. Opato</i>

WHEREAS LifeLabs has announced its intention to close its Greater Sudbury laboratory, and the transfer of medical specimen processing from Northern Ontario to laboratories in southern Ontario; and

WHEREAS the Greater Sudbury laboratory provides essential diagnostic services to communities across Northern Ontario, including urban, rural, and remote municipalities, and plays a critical role in ensuring timely and reliable medical testing for Northern residents; and

WHEREAS patients with chronic illness, newborns, long-term care residents, and individuals on time-sensitive medications depend on predictable laboratory turnaround times to support clinical decision-making; and

WHEREAS transporting medical specimens long distances to southern Ontario increases the risk of delays, specimen degradation, and retesting, particularly during frequent winter highway closures—potentially jeopardizing patient outcomes; and

WHEREAS Northern Ontario is already experiencing shortages of health-care professionals, and the closure of this laboratory further undermines regional workforce stability, training capacity, and recruitment and retention efforts;

THEREFORE BE IT RESOLVED that the Council of the Corporation of the Municipality of Wawa call on the Province of Ontario and the Ministry of Health to take immediate action to ensure that essential medical laboratory services remain accessible within Northern Ontario, including maintaining local laboratory processing capacity in Greater Sudbury; and



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

BE IT FURTHER RESOLVED that the Province be urged to ensure reliable, timely, and medically appropriate laboratory turnaround times for Northern Ontario patients, recognizing the unique geographic and climatic challenges of the region; and

BE IT FURTHER RESOLVED that the Province be requested to protect and support the Northern Ontario health-care workforce, including medical laboratory technologists, by preventing further service centralization that disproportionately impacts Northern communities; and

BE IT FURTHER RESOLVED that copies of this resolution be forwarded to the Minister of Health, local Members of Provincial Parliament, FONOM, AMO, and ROMA.

RESOLUTION RESULT	RECORDED VOTE		
<input type="checkbox"/> CARRIED	MAYOR AND COUNCIL	YES	NO
<input type="checkbox"/> DEFEATED	Mitch Hatfield		
<input type="checkbox"/> TABLED	Cathy Cannon		
<input type="checkbox"/> RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
<input type="checkbox"/> PECUNIARY INTEREST DECLARED	Jim Hoffmann		
<input type="checkbox"/> WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk: _____

MAYOR - MELANIE PILON	DEPUTY CLERK - HEATHER RAINVILLE

9.

**ADMINISTRATIVE
MATTERS**

1. Purpose

The purpose of this report is to recommend that Council direct the East Nipissing Planning Board to include proof of paid property taxes as a standard condition of final consent approval for all applications under the Planning Act.

2. Background

Under the Planning Act, a consent (severance) creates a new legal parcel of land. While applicants may have no immediate plans to sell or develop the severed parcel, the creation of the new lot represents the final step in the legal recognition of the property. Municipalities commonly require that all property taxes be paid in full prior to granting final consent, to protect municipal financial interests.

Currently, the East Nipissing Planning Board does not have an explicit policy requiring proof of tax payment prior to final consent approval, which may result in new lots being registered while the originating property has outstanding taxes.

3. Rationale

Requiring proof of all property taxes being paid prior to final consent approval is important for several reasons:

- a) **Protection of Municipal Financial Interests** – Ensures the municipality does not create new legal parcels on properties with outstanding taxes, reducing risk to municipal revenue.
- b) **Legal and Administrative Clarity** – Confirms that the new lot is in good standing at the time it is formally recognized.
- c) **Even if No Sale Is Planned** – While a future sale would require taxes to be paid (lawyers ensure this), requiring proof at consent ensures compliance before the final step of approval, avoiding administrative complications or potential liens on the new lot.
- d) **Consistency and Best Practice** – Aligns with standard municipal practice and supports responsible land administration.

4. Recommendation

It is recommended that:

Council direct the East Nipissing Planning Board to include the following condition of final consent approval for all applications:

“As a condition of granting consent, the applicant shall provide to the East Nipissing Planning Board proof that all property taxes have been paid in full. This requirement ensures that the newly created lot is in good financial standing and that the Municipality’s interests are protected. While lawyers in a future sale transaction will typically ensure taxes are paid, not all severances are for the purpose of immediate sale. This condition ensures compliance at the time of consent and prevents potential administrative or legal complications.”

Council request that this condition be applied consistently on all future consent approvals moving forward.

5. Conclusion

Adopting this condition will strengthen municipal oversight, protect revenues, and ensure all newly created parcels are registered in good standing. It is a straightforward measure that aligns with best practices in municipal planning and risk management.

Donna Maitland

9.2

**Ministry of Red Tape
Reduction**

Minister's Office

56 Wellesley Street West
7th Floor
Toronto ON M5S 2S3
Telephone: 416-212-0088

**Ministère de la Réduction des formalités
administratives**

Bureau du ministre

56, rue Wellesley Ouest
7e étage
Toronto ON M5S 2S3
Téléphone : 416-212-0088



February 13, 2026

His Worship Richard Gould
Mayor
Donna Maitland, CAO
Municipality of Calvin
1355 Peddlers Dr., R.R.#2
Mattawa, ON P0H 1V0
CAO@calvintownship.ca

Dear Mayor Gould and CAO Maitland:

Thank you for meeting with our team during the 2026 Rural Ontario Municipal Association (ROMA) annual conference. We appreciated the opportunity to discuss your municipality's experience with Ontario's Municipal Disaster Recovery Assistance application process.

We heard clearly your concerns regarding the complexity of the application process and the time required to complete applications, particularly for small municipalities with limited resources.

As discussed, our government remains committed to reducing red tape and ensuring provincial programs are designed to work effectively for municipalities of all sizes.

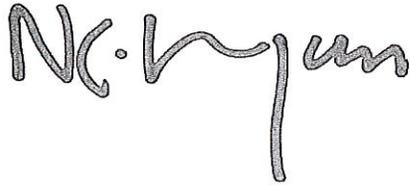
We will take your feedback forward and work with ministry partners to explore opportunities to streamline application requirements, improve processing timelines, and ensure oversight approaches are balanced, risk-based and efficient.

We value your practical insights, including your recommendations related to front-end requirements and the potential use of post-payment audits.

Once again, thank you for your time and insights during our meeting. The ROMA conference is always a great opportunity for the province to connect with our partners.

We look forward to continuing this conversation as we identify opportunities to improve program design and delivery.

Sincerely,

A handwritten signature in black ink, appearing to read "Logan Kanapathi". The signature is written in a cursive, flowing style.

Logan Kanapathi, Parliamentary Assistant to the Minister of Red Tape Reduction

- c: Maud Murray, Deputy Minister, Ministry of Red Tape Reduction
- Nicky Kunkel, CAO, City of Bonfield
- Narry Paquette, Mayor, City of Bonfield
- Paul Laperierre, CAO, Town of Mattawa
- Raymond Belanger, Mayor, Town of Mattawa



THE MUNICIPALITY OF CALVIN
REPORT TO COUNCIL
PUBLIC WORKS DEPARTMENT

To: Mayor and Council
Subject: Speed Limit Reduction Recommendations from Roads Needs Study (Jp2g Engineers)
Author: Ann Carr, Public Works Superintendent
Date: February 24, 2026
Report No.: PWS-2026-06

Purpose:

To propose speed limit changes as per the road needs study engineering report.

Background:

The Municipality received a Roads Needs Study in December 2025. The engineer identified that consideration for speed limit reductions within the municipality be placed specifically on gravel roads as well as roads with sight line impairments which were identified in the road needs study under the section 7.0 Safety. The engineers report states:

7.1.1.1 Speed Limit Review-2025 Road Needs Study

Most of the roads with the Municipality of Calvin are left unposted and therefore are treated as 80km/hr. However, during the site investigation, it was observed that the operating speed on the gravel roads was generally less than 80km/hr, with many vehicles driving significantly less than 80km/hr. Even though posted speed limits are typically 10km/hr lower than the design speed of a road (or more), considerations should be made for the operating speed of a road. Therefore, design speeds referred to throughout this report is a reference point only but should not be taken as the recommended posted speed limit.

As noted in the "Traffic Association of Canada" (TAC) Chapter 11 (2), low design speeds are not always appropriate for special roads, as drivers do not adjust their speeds to the posted speed limit of a road, but rather to its physical limitations and traffic. Selecting low speed designs where terrain is open and flat is likely to increase collisions and driver costs. However, under difficult terrain conditions (such as rolling or mountainous terrains, or sharp horizontal curves), drivers accept lower speed operation. Design speed of 1-Lane 2-way special roads should not exceed 50km/hr. It is recommended that the Municipality conduct a speed review of their roads and introduce a posted speed limit on their gravel roads. At a minimum, it is recommended to conduct speed reviews at horizontal and vertical (hills) curves and post cautionary speed signage. Sight distances (as noted in the section below) will assist with determining speed limits.

During the traffic counts performed in 2025 speed was also measured, although not specifically on hills and corners.

Minimum Maintenance Standards Ontario Regulation 239/02

The regulation considers average annual daily traffic count and the speed limit of the road section to determine the road classification which dictates the level of service that is provided in the regulation.

Below is the table that is applicable to the Municipality.

Table with 5 columns: ADDT, 80 km/hr, 61-70 km/hr, 51-60 km/hr, 41-50 km/hr. Rows show traffic count ranges (200-499, 50-199, 0-49) and corresponding values for each speed limit category.

*Note Papineau Cameron is a posted 60km/hr and Bonfield is 60 km/hr.



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Road Section	Daily Traffic Count 2025	Speed Traveled Median (50%)	Current Road Class/ Corrected to Road Counts of 2025	Proposed Speed Limit	Road Class Change
Adams Road between Highway 630 and Pratt Rd	93	61 km/hr	4	60 km/hr	5
Adams Road Between Brule Rd. and Pratt Rd.	58	72 km/hr	4	60 km/hr	5
Brule Rd between McLaughlin Rd and Adams Rd	28	45 km/hr	6	60 km/hr	6 (no change)
Brule Rd between Adams Rd and Galston Rd	50	66 km/hr	4	60 km/hr	5
Brule Rd between Galston Rd and Peddlers	92	61 km/hr	4	60 km/hr	5
Booth Rd	46	22 km/hr	6	50 km/hr	6 (no change)
Boundary Rd	326	69 km/hr	4	70 km/hr	4 (no change)
Bronson Lake Rd	No road count		6	60 km/hr	6
Beach Rd	No road count		6	50 km/hr	6
Donalds Rd	8	44 km/hr	6	60 km/hr	6
Daventry Rd Floods Rd to Homestead Rd	64	39 km/hr	4	60 km/hr	5
Daventry Rd Between Homestead Rd and Peddlers Dr	72	56 km/hr	4	60 km/hr	5
Gated Rd	No road count		6	50 km/hr	6
Floods Rd	No road count		6	60 km/hr	6
Stewarts Rd	16	20 km/hr	6	50 km/hr	6
Homestead Rd Between Boundary Rd and Daventry Rd	99	57 km/h		60 km/hr	5
Homestead Rd Between Daventry Rd and Hwy 630	49	50 km/hr	6	60 km /hr	6
Pratt Rd Between Adams Rd and Galston Rd	20	35 km/hr	6	60 km/hr	6



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Peaceful Lane	No road count		6	50 km/hr	6
Peddlers Drive Between Boundary Rd and Daventry	288	64 km/hr	4	70 km/hr	4
Peddlers Drive Between Donalds Rd and Hwy 630	216	72 km/hr	4	70 km/hr	4
Peddlers Drive Between Hwy 630 and Peaceful Lane	72	83 km/hr This traffic counter was in front of Municipal Office	4	50 km/hr "Community Safety Zone" due to playground/rink/ball field	5
Peddlers Drive Between Galston Rd. and Brule Rd	63	51 km/hr	4	60 km/hr	5
Peddlers Drive Between Brule Rd and mount Pleasant Rd	135	56 km/hr	4	60 km/hr	5
Mount Pleasant Rd.	163	67 km/hr	4	60 km/hr	5
Latimer Lane	No road count		6	60 km/hr	6
Moreau Rd	57	45 km/hr	4	60 km/hr	6
Twilight Camp Road	49	29 km/hr	6	50 km/hr	6
Suzannes Rd East of Donalds Rd	6	46 km/hr	6	60 km/hr	6
Suzannes Rd Between Donalds Rd and Hwy 630	11	49 km/hr	6	60 km/hr	6
Suzannes Rd to Municipal Boat Launch	31	23 km/hr	6	50 km/hr	6

Some road counts were not completed as the road counters are only able to be borrowed for 5 weeks. Although no road counts were done it is highly probable that the estimated road class is correct due to residential development on the roads that had no data collected.

Warning signs are also required with speed limitations on sharp curves, which will include WA-1L/R, WA-2L/R (sharp curves) WA-7T (30km/h) WA-8 (checkerboard), WA-9 (chevron), WC-1 (Community Safety Zone).

Council Decisions:

1. Council does not accept the engineering recommendations contained within the Road Needs Study nor the traffic data which supports the recommendations from the engineer.



THE MUNICIPALITY OF CALVIN
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2. Council will accept the recommendations from the engineer contained within the Road Needs Study and understands that the traffic data presented supports the need for speed limits to be changed to represent the road design speeds within the municipality and to mitigate road safety for its users.
3. Council will not entertain changing the speed limits on the road network, however, will reconstruct road designs through out the Municipality to accommodate the current speed limit of 80 km/hr to mitigate road safety for its users.

Recommendation:

WHEREAS the engineering firm Jp2g recommended to Council that the design road speeds through out the Municipality of Calvin is a road safety issue at the current speed limit of 80 km/hr;

AND WHEREAS traffic data was collected in 2025 that confirms the speed limit of 80 km/hr is not travelled at through out the Municipality;

THEREFORE the Council of the Municipality of Calvin will _____.

Respectfully yours,
Ann Carr 
Public Works Superintendent


I concur with this report,
Donna Maitland
CAO, Clerk Treasurer